Specific job outputs of the Board, as the informed agent of the ownership, are those that ensure appropriate President or organizational performance. The outputs are the bedrock on which the agenda is built. There should be nothing on the agenda that does not produce these outputs.

Accordingly, the Board has direct responsibility to create:

1. The link between the ownership and the operational organization.
2. Written governing policies which address the broadest levels of all organizational decisions and situations.
   A. ENDS: Organizational products, impacts, benefits, outcomes, recipients, and their relative worth (what good for which recipients at what cost).
   B. Executive Limitations: Constraints on executive authority which establish the prudence and ethics boundaries within which all executive activity and decisions must take place.
   C. Governance Process: Specification of how the Board conceives, carries out and monitors its own task.
   D. Board-President Linkage: How power is delegated and its proper use monitored; the President role, authority and accountability.
3. Assurance of successful President’s performance.
4. Use and care of unused state appropriated funds from previous years.